### PERFORMANCE-BASED CERTIFICATION— HOW TO DESIGN A VALID, DEFENSIBLE, COST-EFFECTIVE PROGRAM

Judith Hale

reviewed by Andrea Moore, CPT

Initiating a certification program is the overall intent of this book. Judith Hale starts with the program's business case, navigating you through requirements, standards, and assessments, and concluding with implementation and tips for "going global." The book provides you with a roadmap for starting and implementing a certification program. Whether you are a C-level executive or a performance improvement practitioner, this book has the explanation and rationale for implementing a certification program, using examples demonstrating learning points clearly and effectively. Performance-Based Certification—Haw to Design a Valid, Defensible, Cost-Effective Program (ISBN: 978-1-118-02724-0) is published by Pfeiffer.

IN REVIEWING THIS BOOK, I tried to put myself in the role of a chief training officer (CTO) who is considering offering a certification program. In this role, I had to consider other interventions besides certification that would improve the performance of my team. Judith Hale's Introduction, which starts from the beginning of a performance process, does not automatically presume that certification is the right solution for every performance problem. She explains when certification is a good solution and when it is not. In the Introduction, she clearly lays out in graphic format how the remaining chapters map to developing a certification program and the process steps it entails. In my "role playing" as a CTO, Hale has helped me see that in our company's case, certification rather than a certificate, licensure, or accreditation will help remedy my problem.

#### DRIVER AND BUSINESS CASE: DISCUSSION OF WHY A PERFORMANCE IMPROVEMENT SPECIALIST WOULD BENEFIT BY READING THIS BOOK

In following Hale's certification process, the next few chapters describe how to lay the groundwork. The Driver chapter explains the different reasons why companies choose certification programs, and the Business Case chapter discusses the analysis activities required to justify a certification program. Hale successfully explains that a large part of undertaking a certification program is proposing whether and how the program will positively influence the organization. Decisions about funding need to specify resources, time, and costs to make a go—no-go decision. This book specifically prescribes steps executives

# Performance Based Certification How To Design A Valid Defensible And Cost Effective Program

Marc J. Rosenberg

#### Performance Based Certification How To Design A Valid Defensible And Cost Effective Program:

**Performance-based Certification** Judith A. Hale, 2000 **Performance-Based Certification** Judith Hale.2000-07-20 **Performance-Based Certification** Judith Hale, 2011-11-21 Are your employees qualified Looking for qualified people to do competent work How do you ensure that the people you hire can do the job right An ever increasing number of organizations are asking the same questions Certification planning is the answer and Performance Based Certification is the key This is the only book on the market that addresses the growing need to monitor the qualifications of employees You ll be able to quickly customize the certification tests and other job aids provided on the accompanying disk Create a certification program within your organization to Instill confidence that employees members or suppliers are qualified to meet the needs of your customers Ensure that your workforce is trained and competent to their job Make your hiring process more cost effective and legally defendable Recognize competence and consistency of your employees Once you ve identified the need for a certification program what s the next step All of the answers are here Product Training for the Technical Expert Daniel W. Bixby, 2018-01-04 I was pleased to review Dan's new book pleased because he addresses an old topic in a new way He is making no assumptions for trainers who are not fully experienced and seasoned He takes them step by step through practical and realistic methods to set up training graduates to actually be on the job performers Enjoy learn and be inspired Jim Kirkpatrick PhD Senior Consultant Kirkpatrick Partners USA Daniel Bixby's approach to Product Training for technical experts is practical relevant and exactly what anyone who is required to train others on technical content really needs He writes with candor and with a sense of ease making the reader feel as though he is right there with you helping to develop your training competency A must read for anyone on your team required to provide technical training to others Jennifer Alfaro Chief Human Resources Officer USA An expert guide to developing and delivering technical product training programs While there are many books on talent development leadership training and internal training program development there are precious few offering subject matter experts SME s guidance on training others to get the most out of their products Written by a training expert with many years of experience working at top technology companies Product Training for the Technical Expert fills that yawning gap in the training literature by providing technical experts with a comprehensive handbook on becoming effective product training instructors When new technology is rapidly transformed into products for popular consumption technical experts such as engineers and other subject matter experts are the ones tasked with instructing the public on their use Unfortunately most them have little or no prior experience or training in adult education and don t have a clue about how to transfer their knowledge to others In this book author Daniel W Bixby draws upon his vast experience developing and delivering training programs at Honeywell Delphax Telex Bosch and TE Connectivity among other technology companies to arm SMEs with the knowledge and skills they need to add Product Training Specialist to their resumes Addresses an area of training too often overlooked and ignored in the professional literature Equips SMEs with the tools they

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