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Terry C. Jones



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The Project Manager's MBA Dennis J. Cohen, Robert J. Graham, 2001-07-09 Project managers are no longer judged by the technical success of their projects alone They are also held accountable for their contributions to the company's financial goals Yet most project managers don't have the business knowledge necessary to make project based decisions that lead to bottom line success In this book Dennis Cohen and Robert Graham both former university professors and experienced project management consultants provide the skills that until now could only be gained through a graduate degree and years of hands on experience Cohen and Graham walk project managers through basic business concepts such as value creation accounting and finance strategy and marketing They connect these concepts to the decisions project managers face every day And they make it easy to apply the resulting solutions on the job through a unique business systems calculator Readers can use the online calculator in conjunction with the book to understand how different project variables affect business outcomes to determine the overall impact of proposed project changes and to evaluate the economic results of many decisions they make Cohen and Graham's principles apply equally to projects in business non profit and government organizations And each one is illustrated through case studies drawn from a range of industries including pharmaceuticals the technology sector even the winemaking business Whether the mandate is to get new products to market improve the infrastructure or better serve customers and clients this book teaches project managers how to make day to day decisions from an upper management perspective And it provides a blueprint for planning and pitching potential projects that demonstrates a higher level of

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